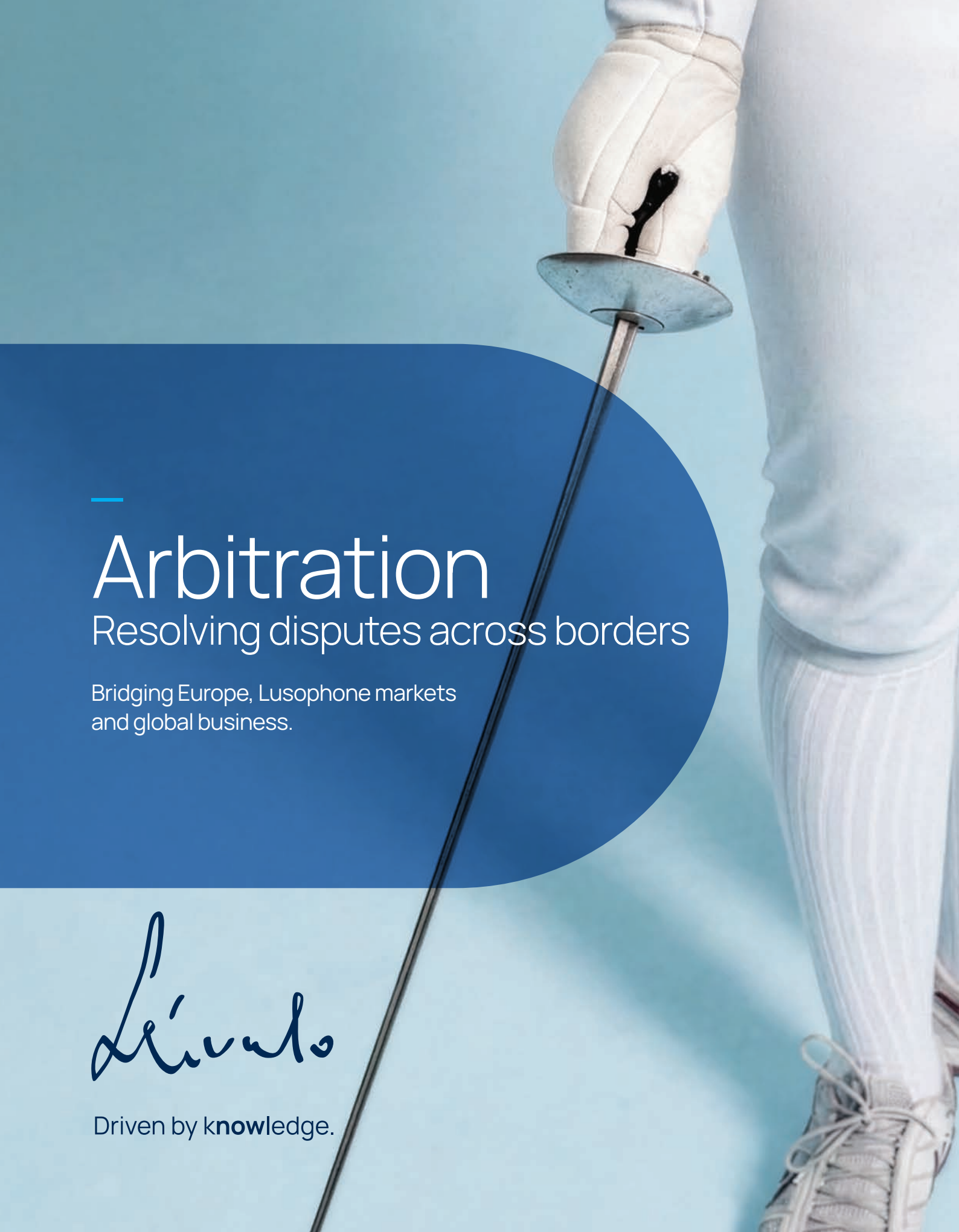




Arbitration

Resolving disputes across borders

Bridging Europe, Lusophone markets
and global business.

Livelo

Driven by **knowledge**.



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Arbitration

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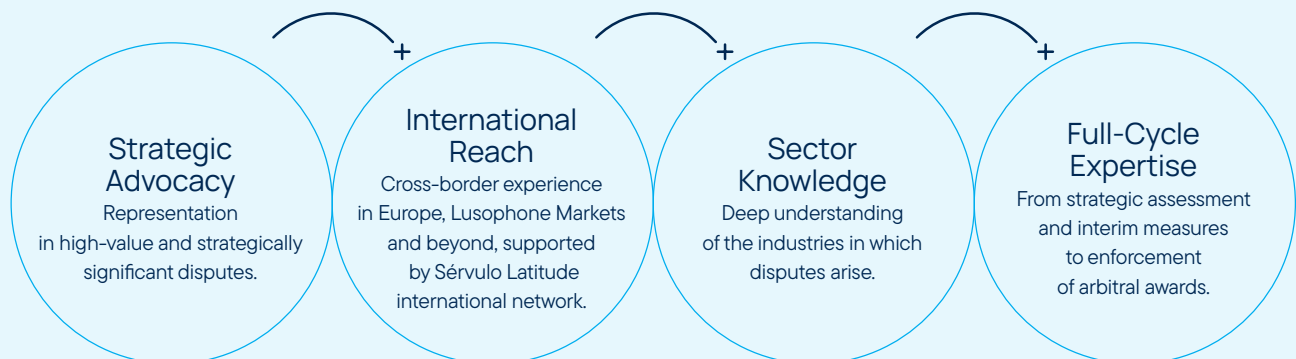
Bridging Europe, Lusophone markets and global business.

Arbitration is more than a mechanism for resolving disputes. It is a strategic tool for safeguarding investments, preserving business relationships and creating certainty in an increasingly global economy. Whether acting as counsel, arbitrators or secretaries to the arbitral tribunal, our team brings a comprehensive perspective to every stage of the arbitral process.

SÉRVULO acts in domestic and international arbitrations, including investment treaty disputes, sovereign debt enforcement and high-value commercial cases, bringing together legal excellence, sector-specific insight and seamless cross-border coordination. Our team works alongside clients and international counsel to address disputes that are often critical to their business, reputation and long-term objectives.

Bridging Europe, Lusophone markets and global business, we deliver sophisticated arbitration services tailored to the realities of an international marketplace.

Why SÉRVULO Arbitration?



Areas of Expertise



Commercial Arbitration

Disputes arising from sales and supply agreements, distribution and agency contracts, international trade, banking and financial intermediation, and other complex commercial relationships, acting both as counsel and as arbitrators.



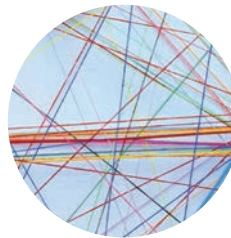
Corporate & Shareholder Disputes

Shareholder agreement disputes, call option and share transfer claims, directors' liability proceedings and corporate governance conflicts, including cross-border matters involving multiple group entities.



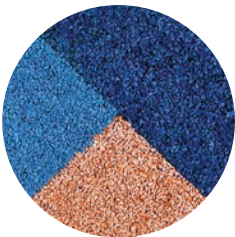
Administrative Arbitration

Public procurement disputes, concession contract and public works claims, requests for economic-financial rebalancing, State liability and regulatory matters, with recognised expertise at the intersection of public law and arbitration.



Tax Arbitration

Representation before Portugal's dedicated administrative and tax arbitration centre, in disputes concerning tax assessments and fiscal obligations.



Sports Arbitration

Representation before the Portuguese Court of Arbitration for Sport (TAD), the FIFA Dispute Resolution Chamber and the Court of Arbitration for Sport (CAS) in Lausanne, in matters involving player transfers, contractual breaches, employment disputes, agency claims and eligibility rules across football, motorsport and other disciplines.



Investment Treaty Arbitration & Sovereign Disputes

Experience in investment treaty arbitration under UNCITRAL rules, including proceedings before the Permanent Court of Arbitration in The Hague, enforcement of awards against sovereign States and sovereign debt enforcement in Portugal for international creditors and investment funds.

Bridging Europe, Lusophone Markets and Global Business

SÉRVULO's international arbitration practice operates from Portugal — a jurisdiction with a modern legal framework aligned with EU standards and international best practices, ideally positioned as a European gateway for cross-border dispute resolution. The team conducts arbitration proceedings in English, Portuguese, Spanish and French, and regularly coordinates with counsel across more than fifteen jurisdictions, including Luxembourg, the Netherlands, the Cayman Islands, the United States, Canada, the United Kingdom, Switzerland, France, Germany, Spain, Brazil, Angola, Mozambique, Cape Verde and Venezuela. This breadth of experience enables the team to manage complex, multi-jurisdictional disputes and international investment projects with efficiency and strategic focus.

A defining strength of the practice is its deep cultural, linguistic and legal familiarity with Lusophone markets. The team has a well-established track record in Portuguese-speaking Africa — particularly Cape Verde, Mozambique and São Tomé and Príncipe — spanning investment arbitration, infrastructure projects and legislative reform mandates, alongside extensive experience in Brazil. This combination of European rigour and close ties to Lusophone legal systems allows SÉRVULO to bridge different legal traditions and deliver effective, enforceable outcomes for clients operating across these markets.

SÉRVULO LATITUDE

Portugal, Lisbon 38° 42' 38" N 9° 8' 27" W

Azores, Ponta Delgada 37° 44' 31" N 25° 39' 54" W

Madeira, Funchal 32° 40' 0" N 16° 55' 26" W

Guinea-Bissau, Bissau 11° 51' 47" N 15° 35' 3" W

Angola, Luanda 8° 48' 58" S 13° 14' 5" E

Brazil, São Paulo 23° 33' 1" S 46° 37' 59" W

China, Macao 22° 11' 55" N 113° 32' 38" E

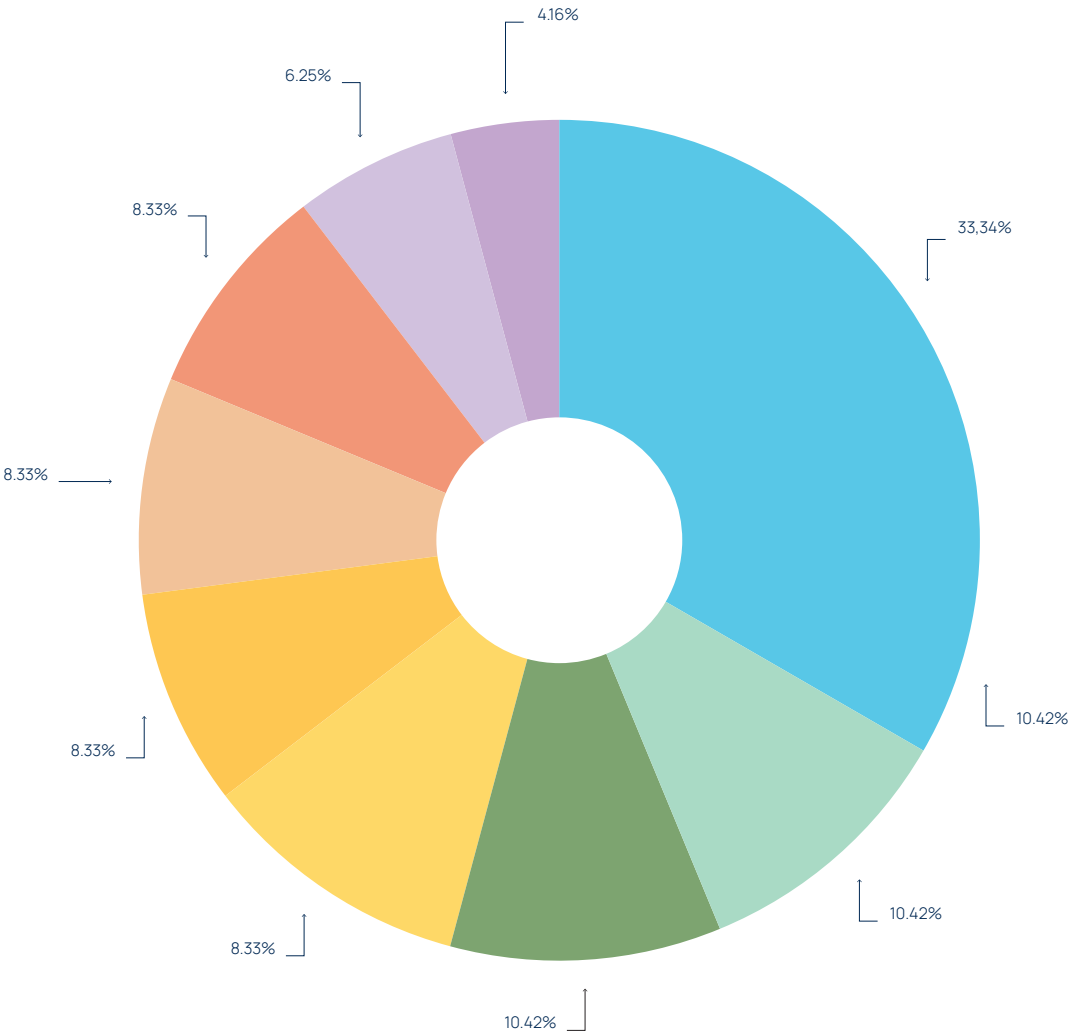
Cape Verde, Praia 14° 54' 22" N 23° 31' 3" W

São Tomé and Príncipe, São Tomé 0° 11' 11" N 6° 36' 47" E

Mozambique, Maputo 25° 58' 9" S 32° 34' 23" E

East Timor, Dili 14° 55' 58" N 23° 30' 47" W

Client Industries Served



- Construction & Infrastructure
- Healthcare
- Real Estate & Tourism
- Others
- Energy and Natural Resources
- Financial Services
- Sports & Entertainment Sector
- Public Sector
- Industrial Projects

Arbitration Across Industries



Construction

Complex claims under private and public works contracts, addressing delays, cost overruns, defects and the assessment of competing expert evidence.



Energy and Natural Resources

Disputes arising from renewable energy and natural resources investments, power purchase agreements and concession contracts, including cross-border claims involving multiple jurisdictions.



Financial Services

High-value disputes involving banking institutions, financial intermediation, credit assignments, and restructuring operations.



Healthcare

Arbitration proceedings concerning public-private partnerships in hospital management, economic-financial rebalancing claims and healthcare liability disputes.



Industrial Projects

Claims arising from supply, distribution and manufacturing agreements, as well as disputes over contractual performance and liability in industrial operations.



Infrastructure

Disputes connected to large-scale infrastructure concessions, including airport, transport and waste management projects.



Public Sector

Administrative and public law arbitration involving procurement, concession agreements, regulatory matters and State liability, drawing on the team's recognised expertise at the intersection of public law and arbitration.



Sports & Entertainment Sector

High-stakes disputes involving commercial agreements, media rights, sponsorships and intellectual property.



Real Estate & Tourism

Disputes relating to hotel management agreements, resort developments and joint venture arrangements in the hospitality sector, both domestically and across Lusophone markets.



Institutions

Team members regularly act as arbitrators, counsel and tribunal secretaries, combining hands-on experience in domestic and international proceedings with a strong institutional presence.

Its members are listed on the panels of:

Hong Kong International Arbitration Center (HKIAC);

Shenzhen Court of International Arbitration (SCIA);

South China International Arbitration Center (Hong Kong);

Mediation and Arbitration Centre of the Portuguese Chamber of Commerce in Brazil;

Arbitration Centre of the Chamber of Commerce, Industry, Agriculture and Services of São Tomé and Príncipe (CA-CCIAS);

Angolan Centre for Alternative Dispute Resolution (CREL);

Commercial Arbitration Centre of the Portuguese Chamber of Commerce and Industry;

Portuguese Administrative Arbitration Center (CAAD);

Portuguese Court of Arbitration for Sport (TAD).

In addition, SÉRVULO is represented on the ICC Portugal Arbitration and ADR Committee.

International Engagement

The team maintains an active and visible presence in the international arbitration community, through participation in leading arbitral organisations, international conferences and specialised congresses, academic activity, publications, and the regular appointment of its members as arbitrators, counsel and secretaries to arbitral tribunals.



Recognition

Rankings & Awards



Chambers 2026

- Dispute Resolution: The Elite (Chambers Global, Tier 3)
- International & Cross-Border Capabilities (Chambers Global, Tier 4)
- Rui Medeiros, Most in Demand Arbitrators (Chambers Global and Chambers Europe, Tier 2)
 - João Saúde, Dispute Resolution (Chambers Global and Chambers Europe, Tier 2)
- Mafalda Ferreira Santos, Dispute Resolution (Chambers Global and Chambers Europe, Tier 4)

The Legal 500 2026

- João Saúde and Mafalda Ferreira Santos, Leading Partners, Dispute Resolution
- António Teles and Miguel Santos Almeida, Recommended, Dispute Resolution
 - Alexandra Valpaços, Next Generation Partner, Dispute Resolution
- Maria José Lourenço, Nuno Temudo Vieira and Maria Novo Baptista, Other Key Lawyers, Dispute Resolution

Leaders League

- Rui Medeiros, Best Arbitrators in Portugal (Highly Recommended) (2026)
- Rui Medeiros and João Saúde, International Arbitration (Excellent) (2026)
- Rui Medeiros and João Saúde, International Arbitration (Excellent) (2025)
- Rui Medeiros, Best Arbitrators in Portugal (Highly Recommended) (2025)

Awards



“Sérvulo & Associados offers a comprehensive dispute resolution practice, covering commercial litigation, domestic and international arbitration and administrative litigation, with expertise spanning sectors.” *Legal 500, 2026*

Contacts

Commercial Arbitration

KEY CONTACTS:

Rui Medeiros, António Teles, João Saúde,
Mafalda Ferreira Santos, Alexandra Valpaços,
Manuel Castelo Branco, Maria José Lourenço.

UNDER 40:

Nuno Temudo Vieira, Maria Novo Baptista,
Maria Luísa Esgaib Borges.

Administrative Arbitration

SENIOR STATESMAN:

José Manuel Sérvulo Correia

KEY CONTACTS:

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João Lamy da Fontoura.

UNDER 40:

Mariana Afonso e Cunha, João Abreu Campos.

Sports Arbitration

KEY CONTACTS:

João Saúde, Miguel Santos Almeida.

UNDER 40:

Maria Novo Baptista, Maria Luísa Esgaib Borges.

Tax Arbitration

KEY CONTACT:

Ana Moutinho Nascimento

Investment Arbitration

SENIOR STATESMAN:

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